

Phone: 1300 121 400

Email: enquiries@pdtraining.com.au

# PROJECT MANAGEMENT TRAINING

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**COURSE LENGTH: 2.0 DAYS** 

Utilising PMBOK, a global standard for managing projects, this 2-day Project Management training course will give you an overview of the entire project management process, as well as covering key project management tools that can be used every day.

The importance of delivering business results to specification, on time and within budget, is critical to the success of any project. And that is exactly what professional project management skills enable you to doeven if it is not officially called a 'project'. The ability to successfully manage projects from beginning to end, no matter their size, is a highly desirable skill in today's workplace.

In this course you'll learn required skills like estimating and scheduling as well as how to produce project-related documentation like project plan worksheets, charters and communication plans. Learn how to use planning tools like Gantt and RACI charts, establish baselines and much more.

This dynamic course by PD Training is available now throughout Australia, including Brisbane, Sydney, Melbourne, Adelaide,, Canberra and Perth.

Please click on the Public Class tab below to view our Project Management Training course schedule by city or click the In-House Training tab to receive a free quote for courses delivered at your preferred location.

#### PROJECT MANAGEMENT TRAINING COURSE OUTLINE

#### **FOREWORD**

In the past few decades, organisations have discovered that the principles used to create enormous successes in large projects can be applied to projects of any size. As a result, many employees are expected to understand project management techniques and how to apply them to projects of all sizes and time frames.

The project management role is arguably one of the most challenging of roles within the project team. As the project progresses through its various life cycle stages, project managers must be able to adapt themselves to the changing demands of the project and the team.

Effective and efficient Project Managers will ensure project success and help organisations and individuals exceed stakeholder expectations. This workshop will introduce participants to the entire project management process, as well as key project management tools and principles that can be used every day.

#### **OUTCOMES**

### After completing this course participants will be able to:

- Define projects, project management, and project managers
- Identify the importance of PMBOK and PMI
- Examine the five process groups & nine knowledge areas as defined by the PMI
- Describe the triple constraint
- Perform a project needs assessment & write goals, requirements & deliverables
- Create key project documents including a statement of work, project plan worksheet & project charter
- Build a project schedule, estimating time, costs & resources
- Master the work breakdown structure
- Create project planning documents including a schedule, a risk management plan & a communication plan
- Use planning tools including the Gantt chart, network diagram & RACI chart
- Establish and use baselines
- Monitor and maintain a project
- Perform basic project management tasks including leading status meetings
- Manage and complete all documents at the end of a project

### **Lesson 1: Key Concepts**

- Expectations
- Workshop Objectives
- Project Terminology
- The Principles of Project Management
- Project Performance
- Project Managment Knowledge Areas
- Portfolio, Program and Project
- Project Management Plan
- The Triple Constraint
- The Project Life Cylce

# **Lesson 4: Planning - Part One**

**Lesson 2: Initiation - Part One** 

Defining the Scope

• Creating the Project Scope

Completing the Project Charter

- Managing Expectations
- Breaking Down the Work of the Project
- Estimating Time
- Estimating Resources
- Estimating Costs

#### **Lesson 3: Initiation - Part Two**

- Defining the Project Scope
- Creating a Statment of Work
- Completing the Project Charter

### **Lesson 5: Planning - Part Two**

- Creating the Schedule
- Gantt charts
- The Network Diagram
- Using a RACI Chart

# **Lesson 6: Planning - Part Three**

- Project Risk
- Creating a Communication Plan

# **Lesson 7: Executing the Project**

- Establishing Baselines
- Monitoring Project Progress

# **Lesson 8: Maintaining and Controlling the Project**

- Making the Most of Status Updates
- Managing Change
- Monitoring Risks

### **Lesson 9: Closing Out**

- Preparing for Closeout
- Celebrating Successes
- Learning from Project Challenges
- Scope Verification
- A Final To-Do List

# **Lesson 10: Wrapping Up**

References

### **WEB LINKS**

- View this course online
- In-house Training Instant Quote
- Public Classes Enrol Now!